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University of South Carolina  
BOARD OF TRUSTEES

Health Affairs Committee

September 12, 2014

The Health Affairs Committee of the University of South Carolina met at 3:10 p.m. on Friday, September 12, 2014, in the 1600 Hampton Street Board Room.

Members present were: Mr. Hugh Mobley, Chairman; Mr. J. Egerton Burroughs; Mr. A. C. "Bubba" Fennell III; Dr. C. Edward Floyd; Mr. Miles Loadholt; Dr. C. Dorn Smith; Mr. Thad H. Westbrook; Mr. Eugene P. Warr, Jr., Board Chairman; and Mr. John C. von Lehe, Jr., Board Vice Chairman. Mr. Chuck Allen was absent.

Other Board members present were: Mr. Mark W. Buyck, Jr.; Mr. Thomas C. Cofield; Mr. Toney J. Lister; Ms. Leah B. Moody; Mr. Mack I. Whittle, Jr.; and Dr. Mitchell M. Zais.

Also present was student representative Lindsay Richardson.

Others present were: President Harris Pastides; Secretary Amy E. Stone; Chief Operating Officer Edward L. Walton; Provost Michael D. Amiridis; General Counsel Walter "Terry" H. Parham; Chief Financial Officer Leslie Brunelli; Vice Provost and Vice President for Student Affairs Dennis A. Pruitt; Palmetto College Chancellor Susan Elkins; Chief Communications Officer Wes Hickman; Associate Dean for Clinical Affairs and Chief Medical Officer, USC School of Medicine, Dr. William D. Anderson, III; Associate Provost for Health Sciences Dr. Meera Narasimhan; Associate Vice President for Administration and Finance and Medical Business Affairs Jeffrey L. Perkins; Arnold School of Public Health Dean G. Thomas Chandler; Chief of Staff, President's Office, J. Cantey Heath, Jr.; University Controller Jennifer Muir; Associate Director of Strategic Planning and Assessment Cameron Howell; Associate Professor, Department of Health Promotion, Education, and Behavior Heather M. Brandt; Public Health students Kelsie Dirksing and Deonna Farr; Mrs. Ann Loadholdt, wife of Trustee Miles Loadholt; University Technology Services Production Manager Matt Warthen; and Board staff members Terri Saxon and Ina Wilson.

I. Call to Order

Chairman Mobley called the meeting to order, welcomed those present and asked everyone to introduce themselves. He stated that the agenda had been posted and the press notified as required by the Freedom of Information Act; the agenda had been circulated; and a quorum was present to conduct business. Mr. Hickman stated that there were no members of the media in attendance.

II. Report from USC School of Medicine Greenville, Joint Board Liaison Committee (JBLC)

Mr. Whittle presented a report from the Joint Board Liaison Committee's May 13, 2014, and September 5, 2014, meetings.

In the committee's May meeting, Derek Payne, USC School of Medicine (USCSOM) Greenville Business and Financial Officer, reviewed year-to-date financial results for March 31, 2014, noting that favorability continued to exist primarily due to the timing of faculty and staff hires. A financial projection for the remainder of Fiscal Year 2014 also was shared. In addition, Mr. Payne presented the Fiscal Year 2014-2015 budget, which included expenses of \$21.2 million and a required support contribution of \$12.8 million from Greenville Health System (GHS). He said the budget was based on 75 new first-year students starting in July 2014 and about 106 returning second- and third-year students. Budgeted tuition and fees of \$7.8 million including an increase of 5 percent on both in-state and out-of-state tuition also was included. Twenty-four Biomedical Sciences faculty had been conservatively budgeted. Additional staffing and operating expenses had been budgeted in areas such as information technology and educational affairs. Salaries, wages and associated fringe benefits had been increased by two percent. The budget also included funding for the third year of the Dean's Fund (\$500,000) and the incremental funding necessary to maintain the 90-Day Contingency Fund (\$100,000). After Mr. Payne's presentation, the committee approved recommending the budget for approval by the GHS and the USC boards.

Also in the May meeting, USCSOM Greenville Dean Jerry Youkey reminded those present that the Liaison Committee on Medical Education (LCME) site visit was scheduled to take place July 13 – 16, 2014. He informed the committee that one of the items under review was the clarification of how conflict of interest rules and regulations apply to the JBLC. Dean Youkey said that he had received a legal recommendation to the effect that because the JBLC is a committee of each of the respective boards, it should not have a separate conflict of interest statement. Rather, the membership of the JBLC is subject to the conflict of interest rules, regulations and policies of its respective boards.

In the September JBLC meeting, Provost Amiridis provided an overview of the proposed comprehensive partnership with the Greenville Health System – the GHS/USC Collaborative for Future

Healthcare. This collaborative would serve as the organizing framework for comprehensive collaboration in workforce development, student pipeline programs and research engagement.

Dean Youkey also reported that USCSOM Greenville application numbers continue to be strong and represent high-caliber students. He gave an overview of the 2012, 2013 and 2014 class profiles, noting that the average GPA remained stable at approximately 3.7, as did MCAT scores at around 28. He said South Carolina residents made up about 75 percent of the class each year and that four schools (Clemson, Furman, USC and Wofford) consistently contributed 50 percent of the class. Dean Youkey reported that the LCME Site Visit went very well, with the school receiving only one citation that already was being addressed. The committee also received a financial update from Mr. Perkins and Mr. Payne. They reported that the USCSOM Greenville financials were on target and in line with the initial budget presentation from the May 2014 meeting.

Mr. Lister noted that a better job needed to be done to market the Greenville campus as part of the University of South Carolina School of Medicine, adding that he had not seen USC signage displayed during a recent visit. Mr. Whittle responded that the signage on the building entrance clearly identified it as the University of South Carolina School of Medicine – Greenville.

Dr. Floyd mentioned that the question regarding location (Columbia or Greenville) of the commencement exercises was raised during the JBLC meeting. Dr. Floyd said his opinion was that the graduation should take place in Columbia. President Pastides said he was taking this under advisement. Chairman Warr said that for practical purposes the ceremony needed to be in Columbia as the logistics of current multiple graduations across the state were already difficult. He added that more importantly, all graduations for the USC School of Medicine should be held in Columbia.

### III. Arnold School of Public Health Update

Provost Amiridis introduced Arnold School of Public Health, Dean Thomas Chandler who gave a brief overview of the school's growth over the past four years. He reported that the school had doubled in size, noting that the school's student population had increased from 1,200 students in 2010 to 2,400 students and that 42 tenure-track faculty, as well as 20 clinical faculty, had been hired. He added that the school had achieved a new record in its journal publication rate and was on track to achieve a new record in the arena of grant receipts. Dean Chandler then introduced faculty member Heather Brandt, undergraduate student Kelsie Dirksing and doctoral student Deonna Farr.

Dr. Brandt presented information on her current research project, which is focused on reducing cancer-related health disparities and preventing and eliminating suffering due to cancer among African-

Americans in South Carolina. She reported that this was being done in partnership with members of the faith community such as the State Baptist Young Woman's Auxiliary (YWA). Over the past two years, approximately 5,000 individuals across the state have been reached through community presentations, church bulletin inserts and other out-reach efforts. Dr. Brandt said she was proud to serve as a mentor to outstanding students like Kelsie and Deonna. The students shared part of their individual backgrounds, as well as academic and research experiences, with the committee members.

Chairman Mobley stated that this update was received as information

Chairman Mobley stated that there were proposed contractual matters appropriate for discussion in Executive Session. Dr. Floyd moved to enter Executive Session. Mr. Burroughs seconded the motion. The vote was taken and the motion carried.

The following persons were invited to remain: President Pastides, Secretary Stone, Provost Amiridis, Mr. Parham, Mr. Walton, Ms. Brunelli, Mr. Byrd, Mr. Pruitt, Mr. Perkins, Dr. Anderson, Dr. Narasimhan, Mr. Hickman and Mr. Heath.

#### Executive Session

#### Return to Open Session

#### IV. Other Matters

Secretary Stone made a brief announcement about parking for the grand opening of the Darla Moore School of Business later in the day.

#### V. Adjournment

Since there were no other matters to come before the committee, Chairman Mobley declared the meeting adjourned at 4:16 p.m.

Respectfully submitted,

Amy E. Stone  
Secretary